### Get On Board!

### Parksley Downtown Revitalization Project — April, 2018 Update

**Curt Smith** 

**Director of Planning** 

Accomack-Northampton Planning District Commission



# Get On Board! Downtown Revitalization Project Timeline

- 1980s Downtown Revitalization: Farmers Market Pavilion, Pave Town Square, Town Square Common Area, Sidewalks, Lighting, etc.
- Current Target: VDHCD Community Improvement Grant Application due March 2019
- Phase I (January-March 2017) Downtown Physical Inventory & Needs Assessment
- Phase II (July 2017-March 2019) Economic Restructuring Plan and Community Improvement Grant Application
- Phase III (2019-2020) Community Improvement Grant Implementation (\*If Awarded)

# Get On Board! Downtown Revitalization Project Management Team & Participation

Project Management Team		
<u>Member</u>	<u>Affiliation</u>	
John Aigner	Community Development Coordinator, A-NPDC	
Dana Bundick	Resident, Town of Parksley	
Cara Burton	Director, Eastern Shore Public Library	
Mark Bowden	Building Official, Accomack County	
Billy Graham	Downtown Business Owner, Town of Parksley	
Ellen Johnson	Eastern Shore Railway Museum	
Hon. Wayne Marshall	Mayor, Town of Parksley	
Elaine Meil	Executive Director, A-NPDC	
Hon. Paul Muhly	Supervisor, Accomack County	
Hon. Harris Phillips	Supervisor, Accomack County; Downtown Business Owner, Town	
	of Parksley	
Frank Russell	Council Member, Town of Parksley	
Tim Valentine	Downtown Business Owner, Town of Parksley	
Project Management Team Staff		
Shannon Alexander	Coastal Resources Program Manager, A-NPDC	
Denise Bernard	Clerk, Town of Parksley	
Letitia Greer	Staff, Town of Parksley	
Susan Haycox	Director of Administration, A-NPDC	
Curt Smith	Director of Planning, A-NPDC	

Over 50
 Additional
 Residents,
 Business Owners
 and Stakeholders
 Have Participated
 in Meetings &
 Workshops, (Over
 500 total hours
 contributed to the
 project to date)

### Get On Board! Phase I – Downtown Physical Inventory & Needs Assessment (January-March 2017)



### **Summary**

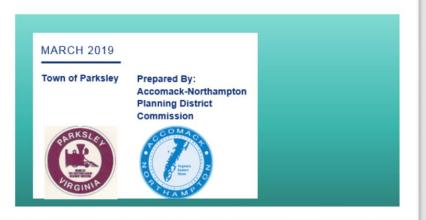
- 2 public workshops; 2 Management Team meetings
- Downtown Physical Inventory (74 Properties)
  - Top Priority Issues: General Physical & Economic Blight; Lighting & Façades
  - Physical Blight (infra./bldgs. detracting from appearance & depressing values) -28% of Properties/36% of Buildings
  - Economic Blight (vacant/underutilized bldgs. & parcels) –
     53% of Properties
- Regional Initiative Coordination
  - Hospital, ESCC, Perdue/Tyson, NASA, Chincoteague/Assateague
  - Nearby waterfront public access sites on Bayside & Seaside
  - Regional Trails for Recreation, Cultural, Public Transport., Broadband
- Identified Preliminary Revitalization Projects for CIG Grant

# Get On Board! Phase II – Downtown Revitalization Plan

- I. Economic Restructuring & Market Analysis
  - a. Parksley Demographic, Employment, and Housing Data
  - b. Retail Market Analysis
  - c. Visitor & Tourism Market Analysis
- II. Economic Restructuring Plan
  - a. Community Outreach
  - b. Community Vision Statement
  - c. Preliminary Marketing Strategy
  - d. Goals & Objectives
- III. Physical Improvement Plan
  - a. Downtown Building Façade Improvements
  - b. Public Improvements
    - i. Town Square Improvements
    - ii. Sidewalk Expansion & Repairs
    - iii. Town Lighting Improvements
    - iv. Town Signage Improvements



### GET ON BOARD! 2019 Downtown Revitalization Plan



# Get On Board! Draft Economic Restructuring Plan

### **Community**

### Outreach

- 5 Management Team Meetings
- 1 Workshop
- 2 Workgroup Meetings
- 1 Online Public Survey





### Community Vision Statement

Parksley is a historic railroad town centrally located to water-access and regional attractions on Virginia's Eastern Shore. The walkable town square offers unique shops, restaurants, museums, memorials, and a year-round Farmers Market. Victorian homes dot the town's tree-lined streets. A state-of-the-art library and cultural center provide modern conveniences and genealogy research activities. Parksley's historic charm and Southern hospitality make it a great place to live, work and play.

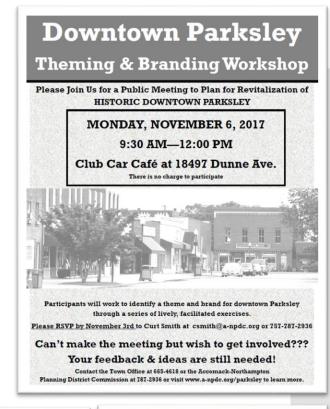




# Get On Board! Draft Economic Restructuring Plan

### **Preliminary Marketing Strategy**

- Facilitated process identified Parksley's unique assets
- Public survey gauged preference for variety of options
- "Parksley: There's Only One" selected as preliminary favorite
  - Parksley determined to be the only town with this name in the nation
- Not set in stone, but having preliminary tagline strengthens grant application











Get On Board!
Draft
Economic
Restructuring
Plan Goals

### Goal 1

Improve, Enhance & Develop Downtown Infrastructure & Staffing Capacity

### Goal 2

Create & Employ a
Marketing & Branding
Strategy to Establish
Parksley as a
Destination for
Visitors & Businesses

### Goal 3

Create a Vibrant
Economic &
Community
Development Culture
by Providing Support to
and Investing in
Existing & New
Entrepreneurs,
Businesses, &
Residents

- Each Goal includes unique objectives complete with:
  - Responsible Party
  - Implementation Timeline
  - Funding Source

### Get On Board! Draft Economic Restructuring Plan

Goal 1 - Improve, Enhance & Develop Downtown Infrastructure & Staffing Capacity

### Objective 1-A:

Enhance, Expand & Develop the Community Facilities & Support Infrastructure Needed to Revitalize Parksley

- a. Pedestrian Facilities & Experience
- b. Recreational Facilities
- c. Wastewater Treatment
- d. Address Downtown Blight via Enforcement
- e. Ordinance Review & Update
- f. Repair Parking Lots
- q. Enhance Public Restrooms

### Objective 1-B:

Beautify the Downtown Area to Make It More Attractive for Visitors & Prospective Business Owners & Residents

- a. Façade Improvement Program
- b. Victorian Streetscaping
- c. Property Maintenance Enforcement
- d. Landscaping
- e. Target Area Projects
- e. Historic Preservation
- f. Prevent Litter
- g. Refurbish Water Tower
- h. Public Art Displays

### Objective 1-C:

Enhance Public Safety & Accessibility

- a. Crosswalks, Curbs, Safety Markers
- b. Handicap-Accessible Thoroughfares
- c. Traffic Calming
- d. Accessibility to Buildings

### Objective 1-D:

Expand Organizational, Administrative & Staffing Capacity for Town & Community Development

- a. Formalize Get On Board! Committee
- b. Recruit Residents to Participate
- c. Upgrade Municipal Website
- d. Town Planning Commission
- e. Hire Marketing Staff
- f. Hire Town Manager

### Objective 1-E:

Minimize Impacts from Natural Hazards upon the Downtown

### Economy

- a.Implement Hazard Mitigation Plan
- b. Educate Downtown Occupants

### Get On Board! Draft Economic Restructuring Plan

Goal 2 - Create & Employ a Marketing & Branding Strategy to Establish Parksley as a Destination for Visitors & Businesses

### Objective 2-A:

Create & Develop a Parksley Marketing & Branding Strategy

- a. Establish Event & Marketing Committee
- b. Formalize & Incorporate Community Vision & Taglines
- c. Create Marketing Website, VisitParksley.org

### *Objective 2-B:*

Implement the Parksley Marketing & Branding Strategy

- a. Establish New & Enhance Existing Signage
- b. Develop & Promote Educational & Informational Materials
- c. Develop & Strengthen
  Partnerships within Region

### Objective 2-C:

Promote the Parksley
Marketing & Branding
Strategy by Hosting Events to
Promote & Draw People to
Parksley

- a. Downtown Public Activities: Concerts, Plays, Outdoor Movies, etc.
- b. Greater Involvement in Regional Events
- c. Explore Options & Prioritize for New Events & Festivals
- d. Develop & Host Priority Events
- e. Pursue & Develop Regular Train Excursions To/From Parksley

### Get On Board! **Draft Economic** Restructuring Plan Goal 3 - Create a Vibrant Economic & Community **Development Culture** by Providing Support to and Investing in Existing & New Entrepreneurs, Businesses, & Residents

### Objective 3-A:

Improve the Downtown Economic Development Environment for Businesses, Entrepreneurs & Education

- a. Create a Small Business Culture Including Virtual & Physical Business Incubator

- b. Establish a Parksley Historic Association
  d. Establish a Parksley Art Association
  e. Develop Items Enhancing Historic, Educational, & **Economic Assets**

### Objective 3-B:

Attract Businesses to Provide Needed Community Services & Achieve a Greater Variety of Services & Retail Options

- a. Address "Needed" Services
- b. Diversify Retail Options
- c. Grow Overnight Lodging Capacity Rail Cars, AirBnB, & Parksley Hotel

### Objective 3-C:

Enhance Existing & Develop Additional Full-Time Residential Units Downtown

- a. Second-story Apartments on Town Square
- b. Fill Vacant or Underutilized Residential **Properties**

### Plan Purpose:

- Identify specific actions for improving physical & economic blight in downtown
- Includes preliminary engineering & design for desired priority projects in Community Improvement Grant application

### **Physical Improvements Must:**

- Address all identified blight
  - Each downtown structure must be assessed & necessary remedial actions identified & documented
- Involve as much participation from downtown business & property owners as possible
- Create unique & compelling opportunities for economic development







### Façade Improvement Program

### Overview

- Eligibility: Commercial Property Owners within the Defined Downtown Area
- Eligible Improvements:
   Exterior Repairs (masonry, soffits, windows, doors, etc.) Cleaning/Painting

  - Awnings
  - Signage Lighting Planters
- Grant Will Fund Architect Design & Estimates
- Funding
  - Maximum amount TBD
  - o% Deferred Loan, Forgiven at 20% each year for 5 years
  - Requires 1:1 property owner match (may be direct cash, value of past improvements within 2 years, & must be construction
  - Loans secured by a 5-year recorded easement stipulating that no changes to the building will occur during 5-years without Town approval OR loan can be secured by a Deed of Trust for the value of loan if preferred by property owner
- Commitment letters from downtown business owners needed during current phase (the more, the better!)
- Upcoming Social Event & Promotional Campaign Upcoming





### Get On Board! Parksley Downtown Revitalization Project **Building Facade Improvement Program Fact Sheet**

Overview: The Town of Parksley is preparing to submit a Community Development Block Grant (CDBG) to the VA Dept. of Housing & Community Development (DHCD) to revitalize the downtown area. Any CDBG grant awarded must be applied to a designated project area for the purpose of eliminating physical blight and blighting influences, addressing economic blight, or improving public infrastructure or tourism assets. A primary component of the revitalization effort will be to assist commercial property owners with exterior building façade improvements



### Façade Improvement Steps

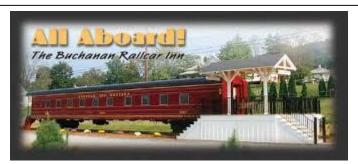
- 1. Determine Eligibility: Eligible Participants only include commercial property owners within the defined Downtown Parksley Project Area.
- 2. Choose Your Upgrade- Eligible Improvements Include:
  - Exterior Repairs (masonry, soffits, windows. doors, etc.); Cleaning & Painting; & Awnings, Signage, Lighting, Planters
- 3. Complete Designs & Get Construction Estimates:
  - The grant will fund architect design & estimates
- Up to \$20,000 may be provided in 0% deferred loan, forgiven at a rate of 20% each year for 5
- · Requires a one-to-one property owner match and must be construction related (not inventory, marketing, salaries)
- Loans are secured by a 5-year recorded easement that stipulates that no changes to the building (for work funded through the grant) will take place during the 5-year period vithout approval by the Town. If preferred by the property owner, the loan can also be

To learn more about the program or schedule a confidential meeting to have your building reviewed, please contact the Parksley Town Office at

### Town Square Improvements

### **Downtown Rail Cars**

- Being considered for unique retail and/or overnight lodging
- ES Railway Museum rail car conversion or new cars added/constructed near Town Square









### Town Square Improvements

### **Sidewalk Expansion & Repair**

 Additional Walkway Constructed to Enhance Connectivity Between Town Square & Library



### Get On Board! Community Improvement Grant

Project Budget

Budget Item	March 2017 Preliminary Budget	March 2018 Updated Draft Budget
Town Square Improvements	<ul> <li>\$240,000</li> <li>Repave parking lot</li> <li>Stormwater drainage.</li> <li>Redesign/repaint parking lot to accommodate recreational vehicles (RVs, tour buses, throughtravellers, etc.)</li> <li>Electric hookup stations for RVs &amp; electric cars</li> </ul>	\$100,000 - \$200,000  Refurbish/construct new rail cars for business incubation or overnight lodging  Create new recreational opportunities for outdoor music, theater, etc.
Sidewalk Expansion & Repairs	\$240,000 • New sidewalks and repairs in highest priority areas • New walkway connecting Town Square to Library	\$100,000  • New sidewalks and repairs in highest priority areas  • New walkway connecting Town Square to Library
Lighting Improvements	\$45,000  • Functional & design upgrades to existing public lighting  • New distinctive lighting projecting images of trains on buildings or water tower	<ul> <li>\$50,000</li> <li>Functional &amp; design upgrades to existing public lighting</li> <li>New distinctive lighting projecting images of trains on buildings or water tower</li> </ul>
Signage Improvements	\$45,000  • New Victorian signage around Downtown  • Upgrade existing signage to same theme	\$50,000  • New Victorian signage around Downtown  • Upgrade existing signage to same theme
Façade Improvements	\$30,000 • Upgrades to exterior of Downtown buildings	\$200,000 - \$300,000 • Upgrades to exterior of Downtown buildings
Engineering & Design	\$30,000 • Engineering design, environmental review (if needed)	\$30,000 • Engineering design, environmental review (if needed)
Grant Administration	\$70,000  • A-NPDC direct and indirect expenses	\$70,000  • A-NPDC direct and indirect expenses
Total:	\$700,000	\$700,000

### Get On Board! Downtown Revitalization Project

### Key Next Steps

### Required Next Steps (Responsible Party)

### Summer-Winter 2018: Ongoing Tasks

- Engineer/architect procurement & PER development (ANPDC/PMT/Council)
- Environmental review (A-NPDC/PMT)
- 3. Obtain signed commitment letters from property owners (PMT)
- Identify additional funding sources to leverage/strengthen CIG app (PMT/Council)

### Winter 2018

- 1. Publish FONSI or NOI-RROF (Council)
- 2. Complete CIG pre-application (ANPDC/PMT)
- 3. Publish, hold & document 2 Public Hearings (Council)
- Obtain signed commitment letters from other additional funding sources (PMT/Council)
- Adopt resolution endorsing CIG application including itemized list of leverage amounts (Council)
- Prepare & submit CIG Application (ANPDC/PMT)

### Recommended Next Steps (Responsible Party) –

The more of these items completed prior to CIG application submittal, the more "readiness" points the Town can potentially earn

- Draft CIG Management Plan & Distribute to DHCD for Review (PMT/Council)
- 2. Submit Draft P4P Budget to DHCD (PMT/Council)
- 3. Adopt Local Business & Employment Plan (Council)
- 4. Advertisements: Local Business/Employment & Minority/Female Owned Businesses (Council)
- 5. EEO Hiring Nondiscrimination Policy Adopted & Posted (Council)
- 6. Complete 504 Review (Council)
- 7. Submit Signed Fair Housing Certification to DHCD (Council)
- 8. Submit Draft Façade Design to DHCD for Review (PMT/Council)
- 9. Submit Draft CDBG Program Income Plan to DHCD for Review (PMT/Council)
- 10. Enforcement of Local Ordinances
  - Enact & enforce an ordinance requiring all building improvements from the time of the grant forward be done in a manner consistent with established design guidelines
  - Adopt minimum design & maintenance standards for those not willing to participate
  - Resolve to commit to a redevelopment plan which gives the Town authority to take & condemn blighted properties if property owners do not commit to participate
  - Designation of a Redevelopment or Conservation Area under Virginia law, if acquisition or demolition activities included
- 11. Secure Leveraged Money from All Local & Private Sources
- 12.Other: Consider Resolution formalizing Project Management Team including defining its mission, updating its membership, & creation of By-Laws

# Get On Board! Parksley Downtown Revitalization Project

### **Project Website**

www.a-npdc.org/parksley

### **Contact:**

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A-NPDC Director of Planning

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